## The Future of Financial Planning in the Digital Age <br> By:

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Financial Planning in the Digital Age


Financial Planning in the Digital Age

- The Financial Planning Relationship
of the Future
- Perry the Planner has been working with Carl the Client for 4 years now
- Carl's financial plan lives in the cloud and can be accessed anywhere, from any device
- Both Perry and Carl can keep track of how Carl is proceeding towards his financial goals on an ongoing basis, with continuous integrated data updates
- Perry can also monitor how well Carl is implementing his goals and action items on an ongoing basis and send reminders
- Perry and Carl connect on a regular basis to check in through a variety of communication tools
- Perry and Carl have never met in person
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Financial Planning in the Digital Age - The Rise of the Digital World

- The Internet isn't a fad - it's a fundamental shift in the way we communicate
- Over 294 billion emails per day

190\% are spam... but 20 million real emails per minute!
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facebook. has over 1 billion users $\qquad$

You Tube serves over 4 billion videos per day (more video in a month than the 3 major networks produced since 1950!)

- eReaders have surpassed traditional book sales kindle

Financial Planning in the Digital Age

- The Value of Financial Planning
- What is the value of advice-givers in an increasingly technology-driven world?
- Planners are experts when finding solutions on the internet is like finding a needle in a haystack.
1...But will improvements in search, sharing, and social media change this?
3What if the answers to your questions came up instantly in an internet search?
- What is the role of a planner if useful, relevant information actually becomes easily accessible?

Financial Planning in the Digital Age $\qquad$

- The Value of Financial Planning in a Technology World
"We Help People Navigate the Powerful
Forces that Money
Exerts in their Lives."

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Financial Planning in the Digital Age

$\square$ What is the Blue Ocean Strategy for the delivery of Financial Planning?

- Blue Ocean Strategy: Business innovation that seeks not to outcompete an existing industry, but to create a new way of doing things that simply makes the competition irrelevant
$\square$ The simultaneous pursuit of differentiation and low cost


Financial Planning in the Digital Age
$\square$ What is the Blue Ocean Strategy (BOS)
for the delivery of Financial Planning?

- Focus on what matters, eliminate everything else, and create something new
- What creates the most work? What has the most cost? What can we leave behind?
- What value or experience is financial planning not delivering, that it could? $\qquad$
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Financial Planning in the Digital Age $\qquad$ $\square$ What is the BOS for Financial Planning?

- Can video help to replace physical meetings?

1 How much more efficient would your firm be without travel?

- Can online software tools help to replace the physical financial plan document?
1 Could an online platform be a live studio for the client's financial plan, eliminating plan documents and drafts?
- Can software interactivity change the experience of financial planning?
1 What would the financial planning process be like for the client if they could engage in their plan hands-on?

Financial Planning in the Digital Age $\square$ What is the BOS for Financial Planning?

Financial Planning in the Digital Age $\square$ Financial Planning As Behavior Change

- Financial planning isn't successful until
a client changes behavior
- Once clients implement a change, how do we support it?
- Gamification as reward

1 What if clients got an alert for succeeding on a goal?


1 Value of near-term reinforcement

Financial Planning in the Digital Age $\qquad$
$\square$ Financial Planning as the
World goes Flat

- The internet \& the growth of bandwidth are leveling the playing field
- Geographical divisions are becoming increasingly irrelevant


How is a financial planning firm structured where hiring and staffing doesn't need to be connected via geography?

Financial Planning in the Digital Age

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IPlanning Firms of the Future as
    Technology breaks down Geography
    - What (& who) needs to be physically located
    at the firm?
        1 Virtual staff vs. employees
        1 The trend towards outsourcing has begun
        1 Central hub for planners around the city/state/country/world(?)
    - Planners will choose business relationships based on:
        1 Technology offering and platform
    I Flexibility to match their needs
    1 Support service
    1 NOT geography!
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Financial Planning in the Digital Age
-Financial Planning as the World goes Flat Part 2 - The Client Relationship

- Eventually, there will be a disconnect between geography and planner selection! $\qquad$
- What if clients work with the best firm that fits their needs... period? And not the best firm in their area? $\qquad$ IWhat are you "the best" at?
1 What's your niche?
1 Can you survive if you have to compete with others outside your area?
1 Can you grow more if not constrained to nearby prospects?
- Can you build a client relationship with people who you won't meet face to face?


## Financial Planning in the Digital Age

$\square$ Trust and/via the internet

- Can we trust at a distance?

ICan a true trust-based relationship be created via the internet?

-What is it that makes us trustworthy?
Ilt's all about credibility

- Integrity (do you walk your talk?)
- Intent (what's your motive/agenda?)
- Capabilities (are you able to be relevant?)
- Results (what's your track record for value/results?)
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Financial Planning in the Digital Age

- Trust and/via the internet
- Relationship trust - it's all about consistent behavior

1 Talk Straight
1 Demonstrate Respect
1 Create Transparency
1 Right Wrongs
a Show Loyalty
1 Deliver Results
1 Get Better
1 Confront Reality


1 Clarify Expectations
1 Practice Accountability
1 Listen First

- Keep Commitments
- Extend Trust


## Financial Planning in the Digital Age

## $\square$ Trust and/via the internet

- Can we trust at a distance? Yes! $\qquad$
- What is it that makes us trust?
aCredibility and relationship-building lead to trust
$\square$ Market trust builds from ongoing demonstration of credibility and relationship-building - develop a reputation for being trustworthy!
- Nothing in the trust-building process inherently requires a face-to-face connection
- Remember when we didn't trust buying anything on the internet?
IUntil companies built a trustworthy reputation with us! 1Could we build the same relationship with our clients?


## Financial Planning in the Digital Age

- The next generation of
clients - Gen Y
- Born from 1980 to 2000 from teens to 30 -somethings
- They outnumber Baby Boomers (80 million strong)
- Will be the most educated generation in history

- They grew up with the internet ( $93 \%$ go online)
- Accustomed to complex social connections with multiple modes of communication
a ln-person, text, email, call, tweet, Facebook, etc.
- Internet is surpassing television as primary source for news and information $\qquad$

Financial Planning in the Digital Age

- The next generation of planners - Gen Y
-Becoming employees before they are becoming clients

GENERATION WH $Y^{\prime}$ ?

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Financial Planning in the Digital Age
$\square$ NextGen planners serving NextGen clients

- LearnVest focuses on interactivity in a virtual relationship
- © Betterment and jemstep - simple investing for the masses, driven by technology
- WealthFront - a virtual planning firm in the tech community niche
- || Personal Capital has its own iPad app
- The greatest challenges to established planners may come from outside, not within.
aNorthern California, not the banks of the Hudson.


## Financial Planning in the Digital Age

## $\square$ Marketing \& Growing a Firm

in the Digital World

- How will firms communicate their attractiveness to prosective clients in the digital world?
aBe discoverable
aHave a niche (especially if you're not already "big") BBe "the best" at something
-Be referrable
What results do you provide? What is the client experience?
Be able to effectively describe your value!

Financial Planning in the Digital Age

- Marketing \& Growing a Firm in the Digital World:

Financial Planning in the Digital Age -The Social Media Revolution

- Social media and referrals
aSocial media will serve to accelerate - or hinder - the trust process
- You won't find news (and business) - relevant news and business opportunities will find (be pushed to) you!
- Referrals from people we trust help to establish credibility in knowing who to work with
- The quality referral of the future:
aRetweeted on Cwfter
aLiked on facebook
1+1'd on $\mathrm{g}^{+}$
$\rightarrow$ Recommendations from people you know and trust about who they know and trust


## Financial Planning in the Digital Age

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- Bringing It All Together
- The internet is fundamentally changing how we communicate \& do business - it's not a fad
- Increasing access to information will challenge the value proposition for financial planning

IFrom expert to wise coach, guide, and navigator

- Technology innovations will push towards the new Blue Ocean opportunities in financial planning Where should we be focusing, and what can we leave behind?

Financial Planning in the Digital Age

- Improving the financial planning experience

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Financial Planning in the Digital Age

- A new kind of client experience
- "The Experience Economy" - People will pay more for $\qquad$ an experience than just a product.

- The parts may be the same on the inside, but the results are customized for every customer/client
- What would financial planning be like if clients paid twice as much money and invested 10x the time for a "financial planning experience"?
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## Questions?

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